



ALIGNED ENGAGEMENT™ Minding Your Minutes™: Enhancing Resilience through Mindful Aligned Engagement in Work + Life

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Learning objectives

- ❑ Define resilience and burnout
- ❑ Describe current state of clinician and pharmacist burnout
- ❑ Define mindfulness
- ❑ Examine mindfulness and engagement as burnout prevention
- ❑ Review key resilience & aligned engagement strategies
- ❑ Practice skills

Today's World



Autopilot

Suicide & Mental Health

Stress Levels have increased

Burnout among clinicians

VUCA (volatility, uncertainty, complexity, ambiguity)



BURNOUT

~Exhaustion of physical or emotional strength or motivation usually as a result of prolonged stress or frustration

cynicism, lethargy, beyond caring, devoid of motivation, apathy, frailty

Antonyms: Vitality, bounce, rejuvenation, power, revitalization

Burnout vs Stress

Stress = Subject to pressure or tension

VS

Burnout Hallmarks:

- ▶ depersonalization
- ▶ emotional exhaustion
- ▶ lack of sense of personal accomplishment

400

physicians die by suicide
each year, a rate more than

2X

that of the general
population

Andrew & Brenner, 2015



Physician rates of
depression
remain alarmingly
high at

39%

Shanafelt, 2015

23–31%

Prevalence of emotional
exhaustion among
primary care nurses

Gomez-Urquiza et al, 2016



24%

of ICU nurses tested positive
for symptoms of post-traumatic
stress disorder

Mealer et al., 2007

**How can we protect the health of the people
who protect our own?**



National Academy of Medicine

Action Collaborative on
Clinician Well-Being and Resilience

Learn more at nam.edu/ClinicianWellBeing

 @theNAMedicine

Factors that lessen burnout

Individual –

Mindfulness, Self-Care, Optimize Wellbeing & Resilience,
Personal Support Factors, Core Values & Strengths

Organizational-

Control & Flexibility, Staffing & Workload, Efficiency & Resources,
Meaning in Work, Social & Community at Work, Culture & Values,
Work Life Integration, Job-Person fit, Reward & Fairness

Targeting clinician education & interventions

RESILIENCE

~THE CAPACITY TO RECOVER QUICKLY FROM DIFFICULTIES , MISFORTUNE OR CHANGE

~THE ABILITY OF A SUBSTANCE OR OBJECT TO SPRING BACK INTO SHAPE

SYNONYMS: FLEXIBILITY, ELASTICITY, SPRINGINESS, GIVE

ANTONYMS: FRAGILITY, WEAKNESS, RIGIDITY

COMPRESSIVE STRESS
STRAINED BODY RECOVERY

CAN BE CULTIVATED &
PRACTICED

Mindfulness offers us space

“Between stimulus and response there is a space.

In that space is our power to choose our response.

In our response lies our growth and our freedom.”

- Viktor E Frankl



47% OF TIME MIND WANDERING



Ruminating on the past

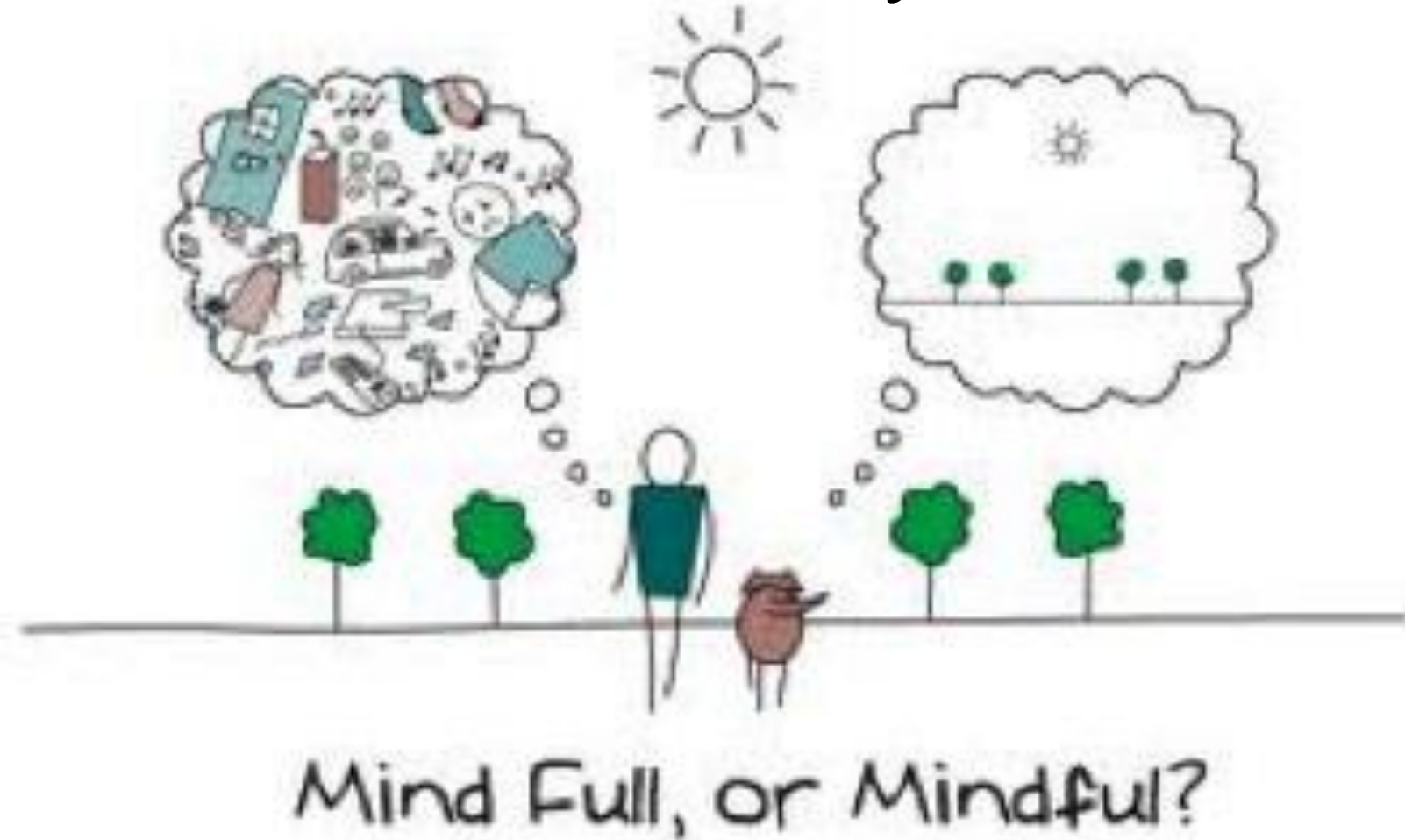
Planning or worrying about the future

Negative thoughts = Velcro

Positive thoughts = Teflon



Paying Attention in the Present Moment with Compassion, Kindness & Curiosity



Let's Try It...



Practice Debrief

Share with your neighbor

**What did you notice (Thoughts/
Feelings/ Body Sensations**

What gets in our way?



How are you showing up at Work + Life

Vs

How do you WANT to show up?

That voice in your head

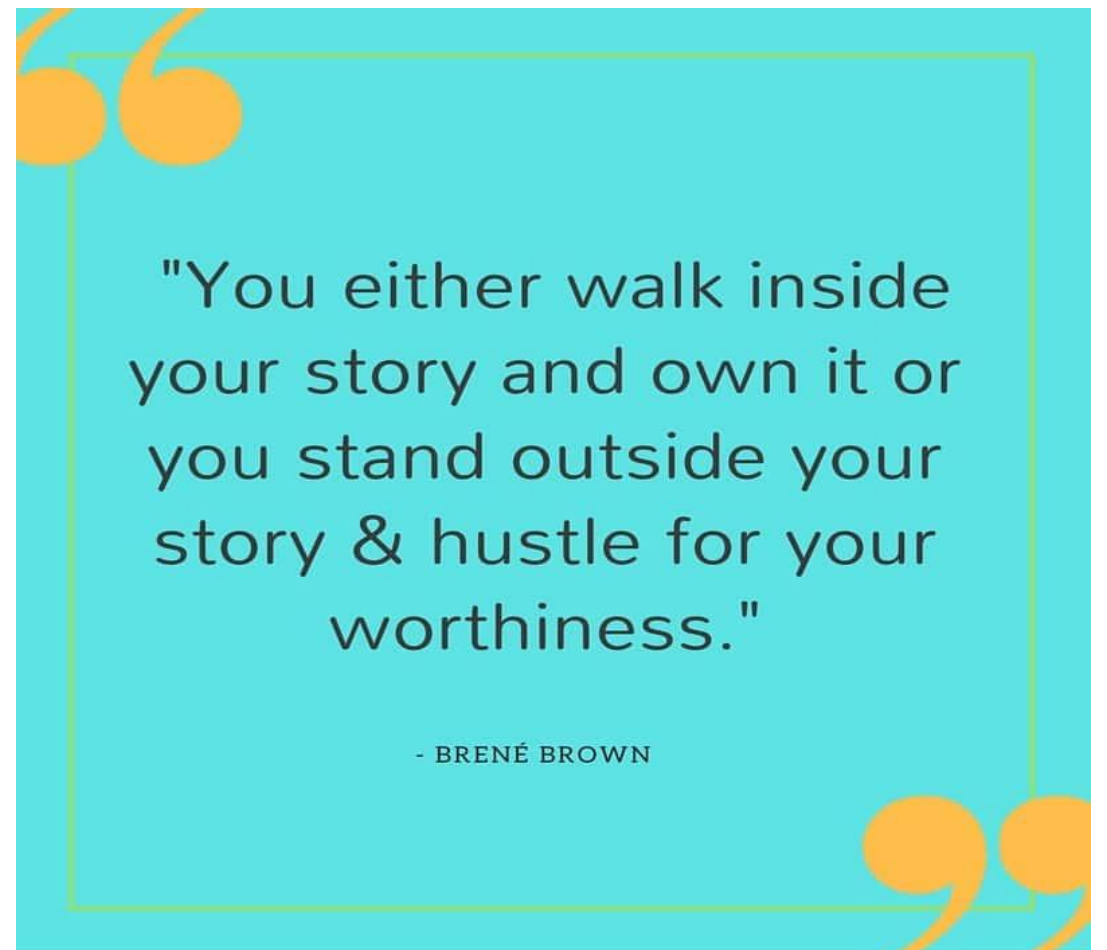
Top Ten Lizard Tunes

I'm not _____ enough

I can't _____ because


I don't have enough

People with think I'm



FEAR, LACK,
UNWORTHINESS

What are your stories?

A photograph of a wooden desk. In the top left corner is a white mug filled with dark coffee. In the center is an open notebook with lined pages, and a black pencil lies diagonally across it. The notebook has some faint, illegible handwriting on the left page. The right side of the image is a solid light-orange background with a dark blue rectangular box containing white text.

Authoring your
own life is not the
same as believing
the stories in your
head.

~Brigette Nelson

Engagement Hallmarks:

**Covenant Promise
Conscious Commitment
Passion
Effort
Skills & Strengths
Values
Absorption
Attention
Flow**

**Components: Cognitive,
Emotional, Physical**



*Minding Your
Minutes*

I wholeheartedly
allow myself
permission to...

Finding Space to Mind Your Minutes TM

What's the missing ingredient?

Aligned Engagement TM : Heart, Head and Gut



Mind, Body , Spirit



Heart: Values/
Feeling/ Longing/
Connection



Head: Making
Meaning/ Logic/
Purpose/ Vision



Gut: Core identity/
Wisdom/ Knowing/
Who You Really Are
/ Drives Action

Key Questions for Aligned Engagement™

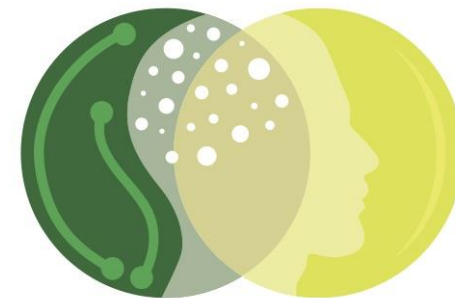


What do I long for? What do I value?

MIND, BODY, SPIRIT



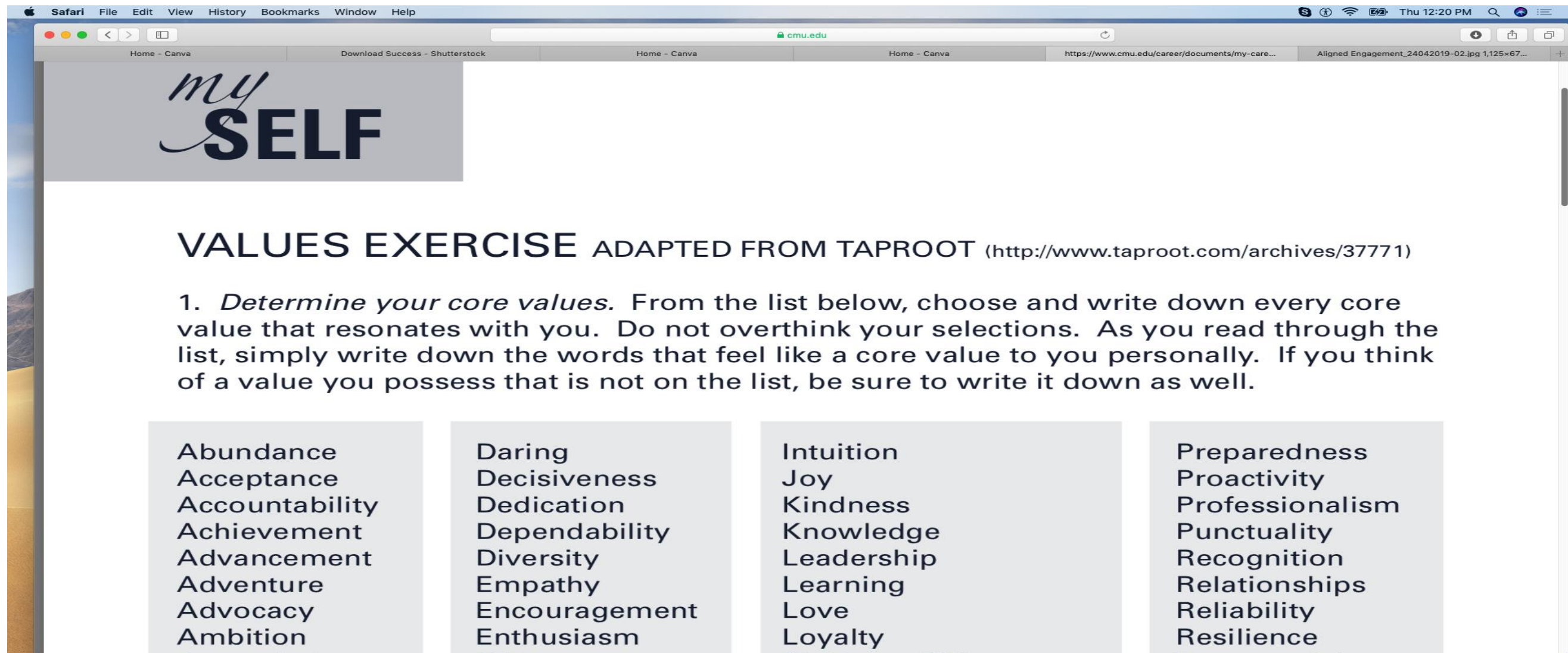
What is happening now? What is possible?



How am I showing up? Is this the best version of me?

Aligned Engagement
Integrating Work + Life As The Best Version Of You

Core values. Your Meaning Map TM



my SELF

VALUES EXERCISE ADAPTED FROM TAPROOT (<http://www.taproot.com/archives/37771>)

1. *Determine your core values.* From the list below, choose and write down every core value that resonates with you. Do not overthink your selections. As you read through the list, simply write down the words that feel like a core value to you personally. If you think of a value you possess that is not on the list, be sure to write it down as well.

Abundance	Daring	Intuition	Preparedness
Acceptance	Decisiveness	Joy	Proactivity
Accountability	Dedication	Kindness	Professionalism
Achievement	Dependability	Knowledge	Punctuality
Advancement	Diversity	Leadership	Recognition
Adventure	Empathy	Learning	Relationships
Advocacy	Encouragement	Love	Reliability
Ambition	Enthusiasm	Loyalty	Resilience

<https://www.taproot.com/live-your-core-values-exercise-to-increase-your-success/>

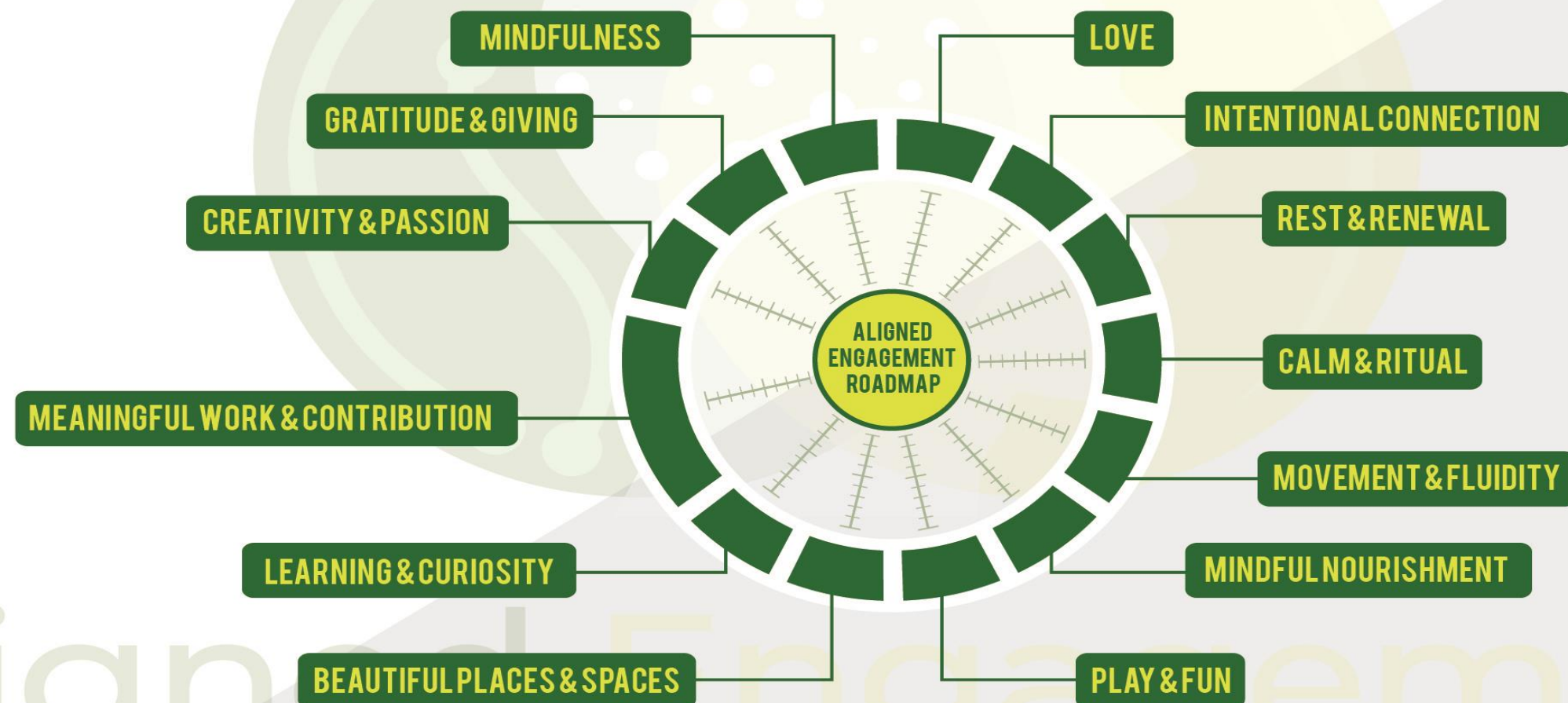
<https://www.cmu.edu/career/documents/my-career-path-activities/values-exercise.pdf>

Character Strengths



<https://www.viacharacter.org/www/Research/Research-Findings>

Aligned Engagement™ Roadmap



Aligned Engagement

Integrating Work + Life As The Best Version Of You



“What we
practice Grows
stronger”

Shauna Shapiro

Practice: Mudita

What Brings You Joy?



Debrief:

What Did You Notice about Mudita?

Where do we spend most of our time?

KEYS: CEO- CHIEF ENGAGEMENT OFFICER



☐ Pause

☐ Manage Your Lizard

☐ Give Yourself Permission

☐ Mindfulness

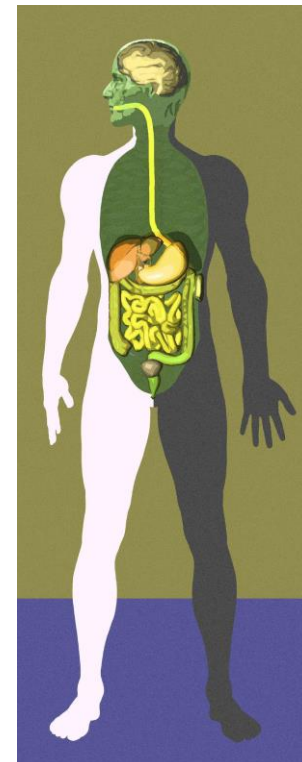
☐ Aligned Engagement Roadmap

☐ Heart: Values/Spirit

☐ Mind: Vision/ Mind

☐ Gut: Action/ Body

Aligned Engagement™



Questions?



Resources

<https://nam.edu/valid-reliable-survey-instruments-measure-burnout-well-work-related-dimensions/>

AMA: Steps Forward <https://edhub.ama-assn.org/steps-forward>

R. Lahoz, Monina & Mason, Holly. (1990). Burnout Among Pharmacists. *American pharmacy*. NS30. 28-32.
[10.1016/S0160-3450\(16\)36003-2](https://doi.org/10.1016/S0160-3450(16)36003-2).

Durham Mary E., Bush Paul W., Ball Amanda M., Evidence of burnout in health-system pharmacists, *American Journal of Health-System Pharmacy*, Volume 75, Issue 23_Supplement_4, 1 December 2018, Pages S93–S100,
<https://doi.org/10.2146/ajhp170818>

National Academy of Medicine- <https://nam.edu/initiatives/clinician-resilience-and-well-being/>

ASHP- https://nam.edu/wp-content/uploads/2017/11/American-Society-of-Health-System-Pharmacists_Commitment-Statement.pdf

APhA- https://pharmacist.com/pharmacist-and-pharmacy-personnel-well-being-and-resiliency?is_sso_called=1

Brene Brown- <https://brenebrown.com>

Kristen Neff- <https://self-compassion.org>.

Shauna Shapiro- What you Practice Grows Stronger <http://www.drshaunashapiro.com>

Aligned Engagement Roadmap from Reinvention Strategies Group, LLC

PERMA model- <https://positivepsychologyprogram.com/perma-model/>

VIA Character Strengths- <https://www.viacharacter.org/www/Research/Research-Findings>

Core Values examples- <https://www.taproot.com/live-your-core-values-exercise-to-increase-your-success/>

<https://www.cmu.edu/career/documents/my-career-path-activities/values-exercise.pdf>

Niemiec- [Mindfulness & Character Strengths: A Practice Guide to Flourishing. 2014](#)



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